



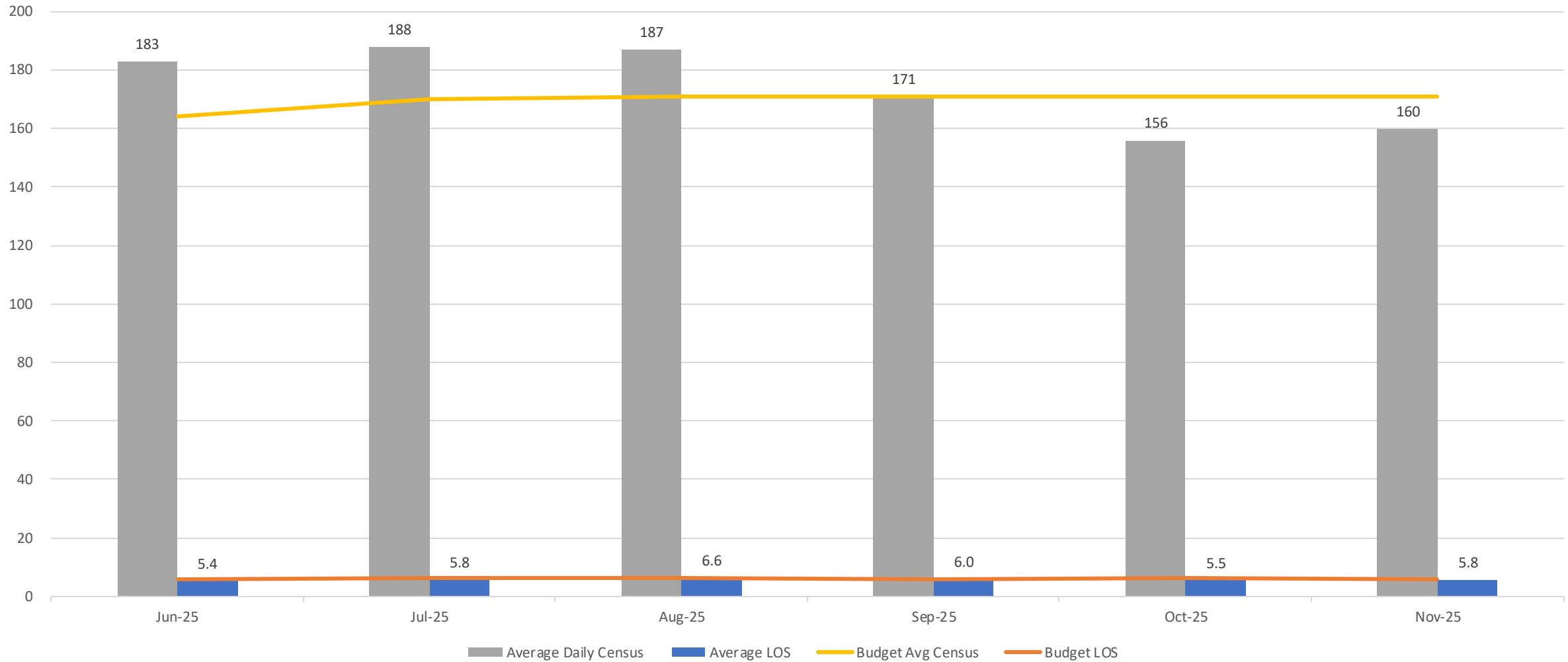
KernMedical

Health for Life.

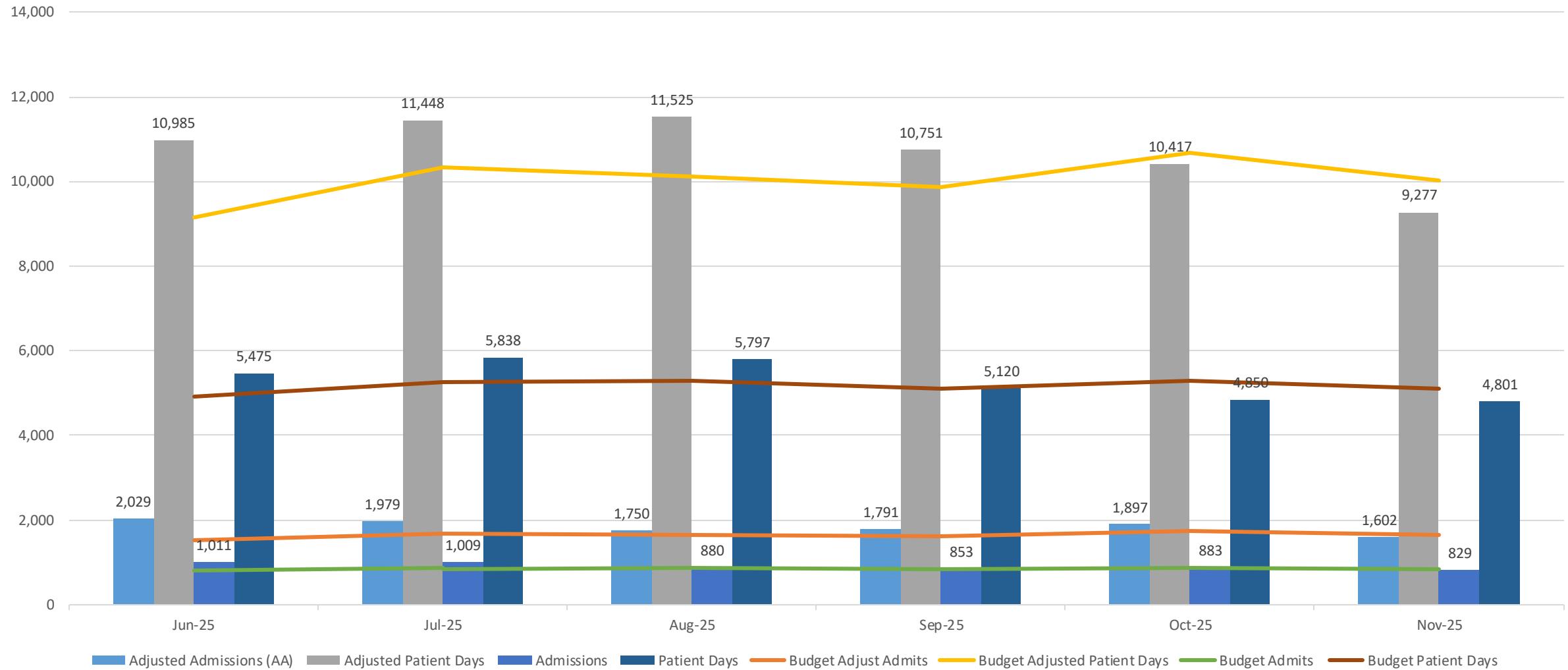
Board of Governors' Report

Kern Medical – November 2025

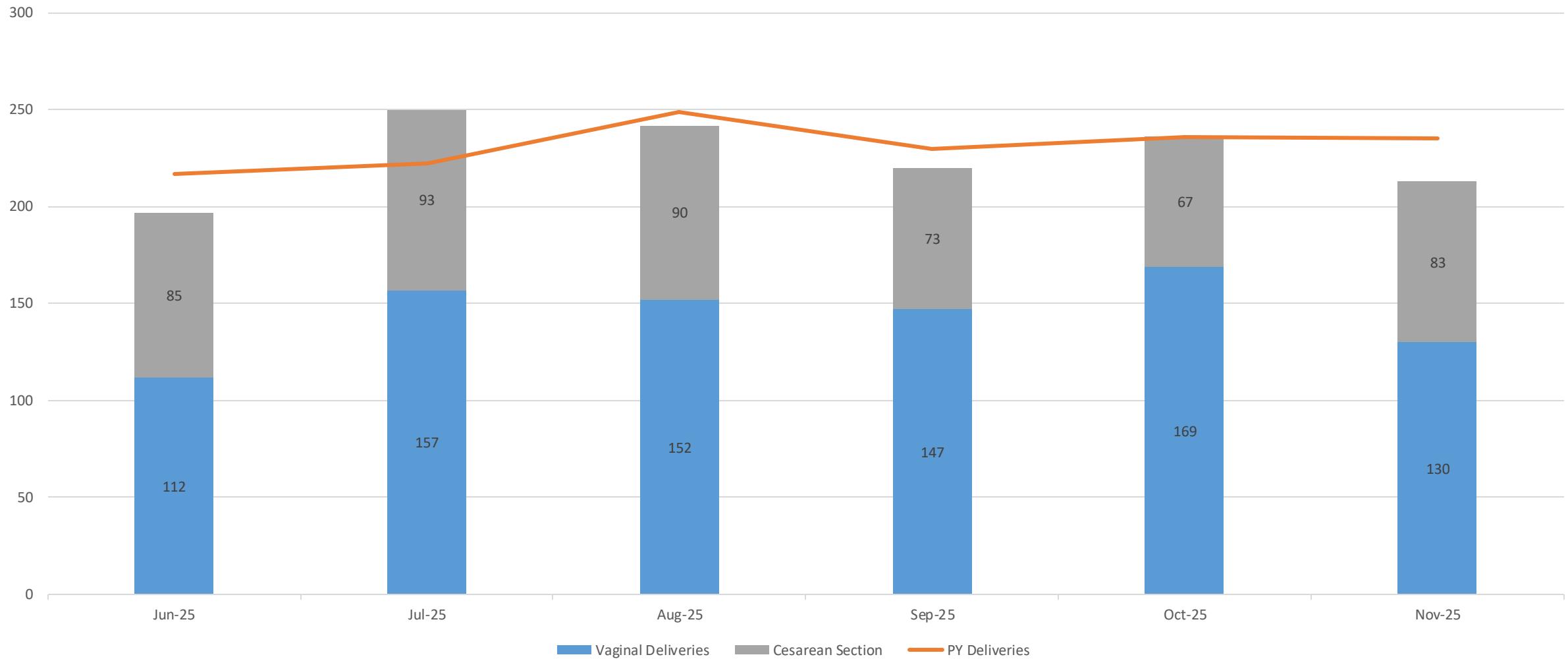
Census & ALOS



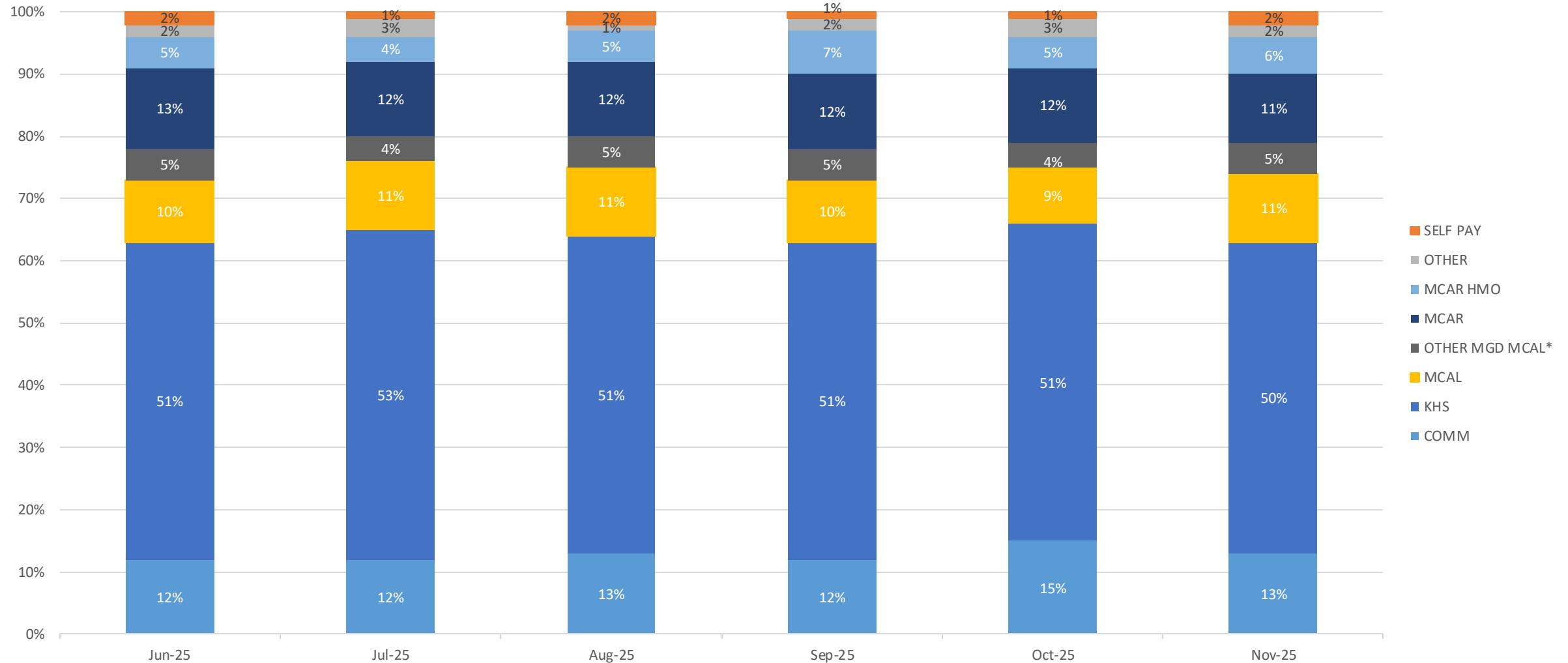
Hospital Volumes



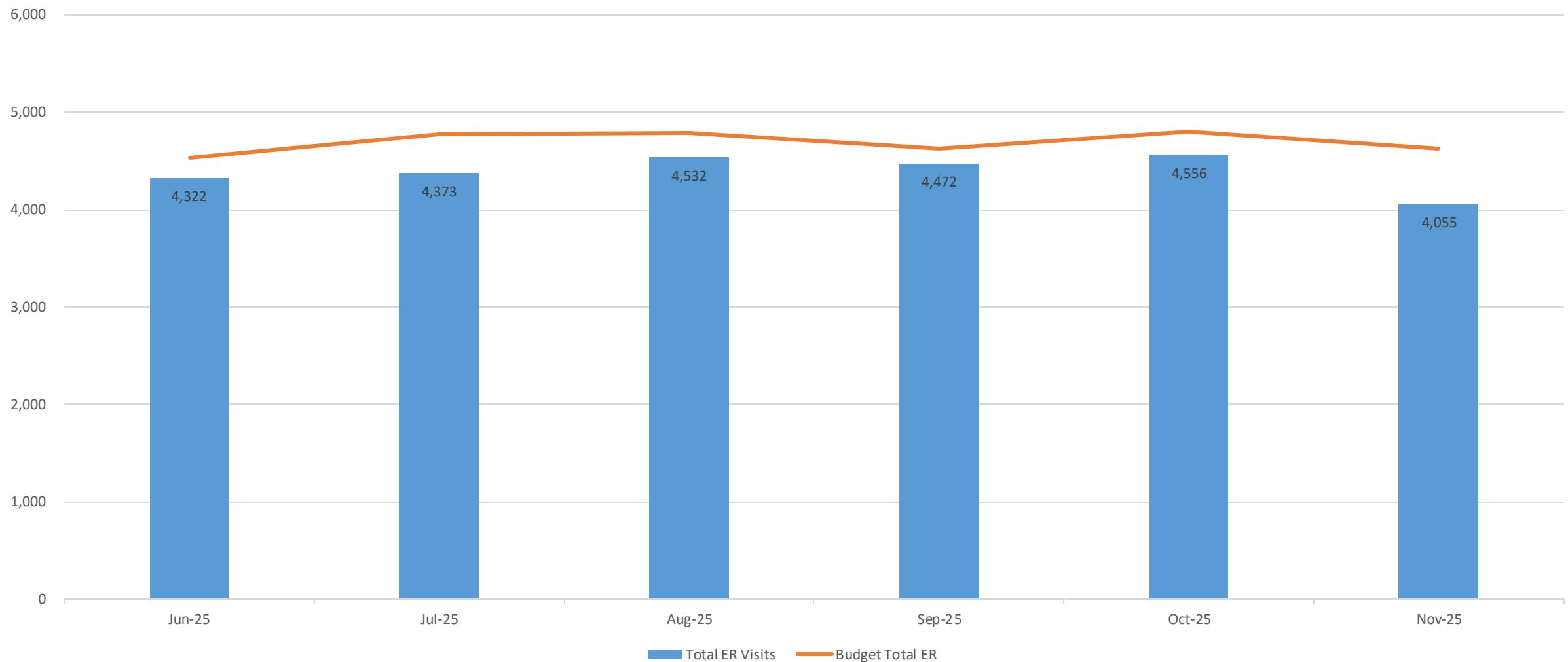
Deliveries



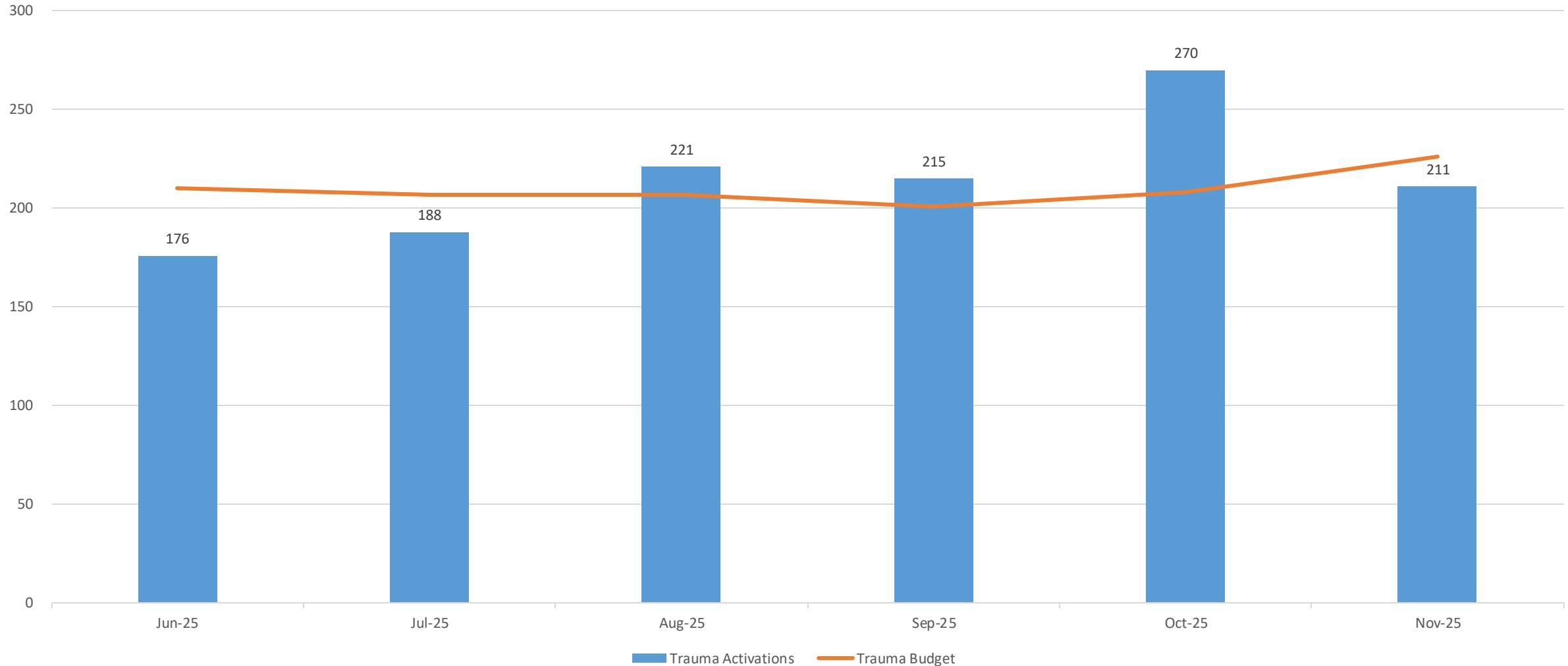
PAYER MIX



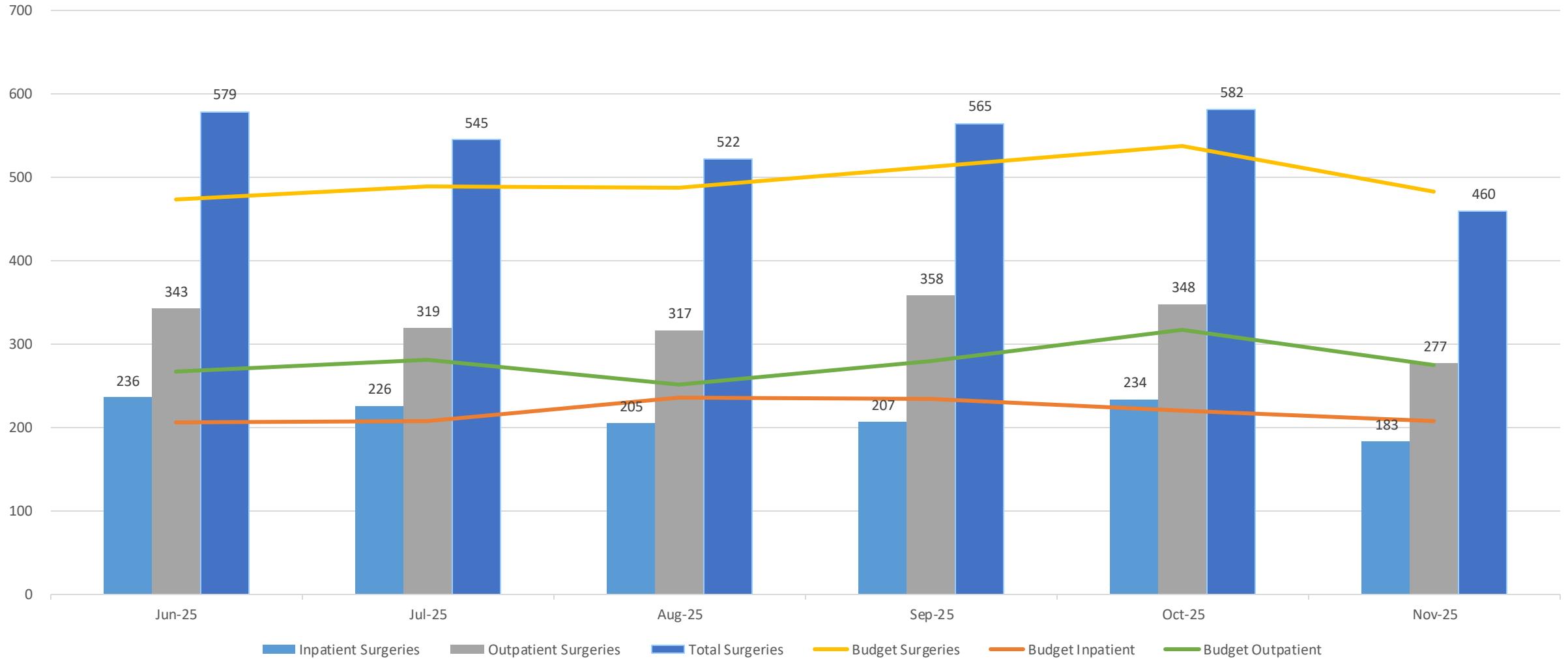
Emergency Room Volume



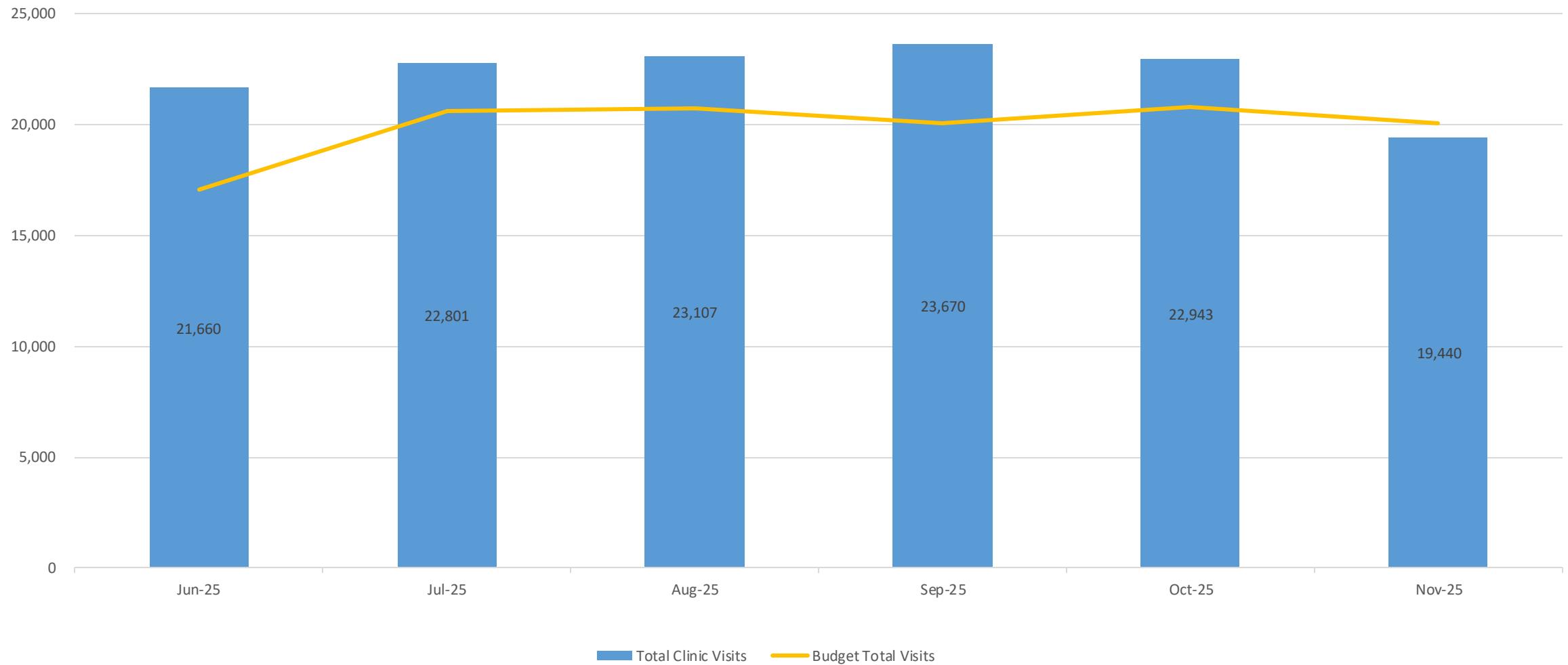
Trauma Activations



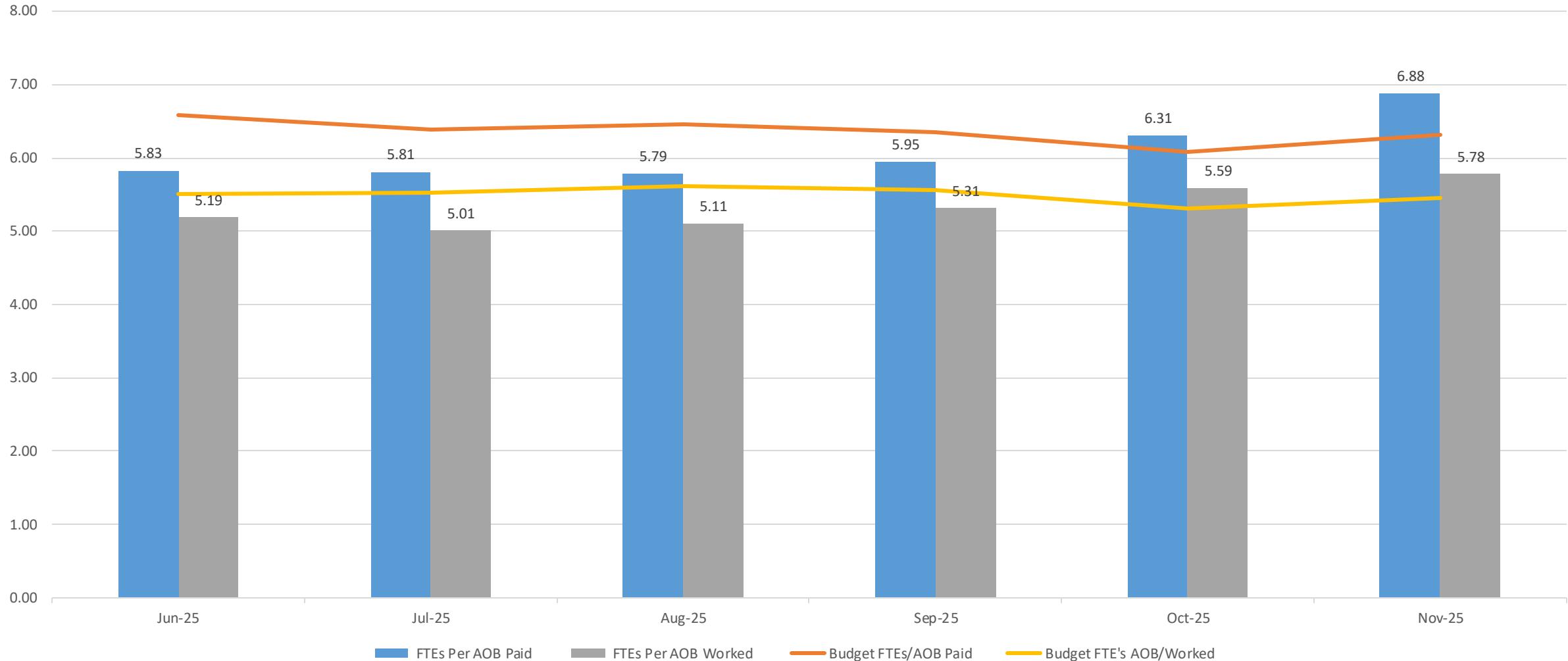
Surgical Volume



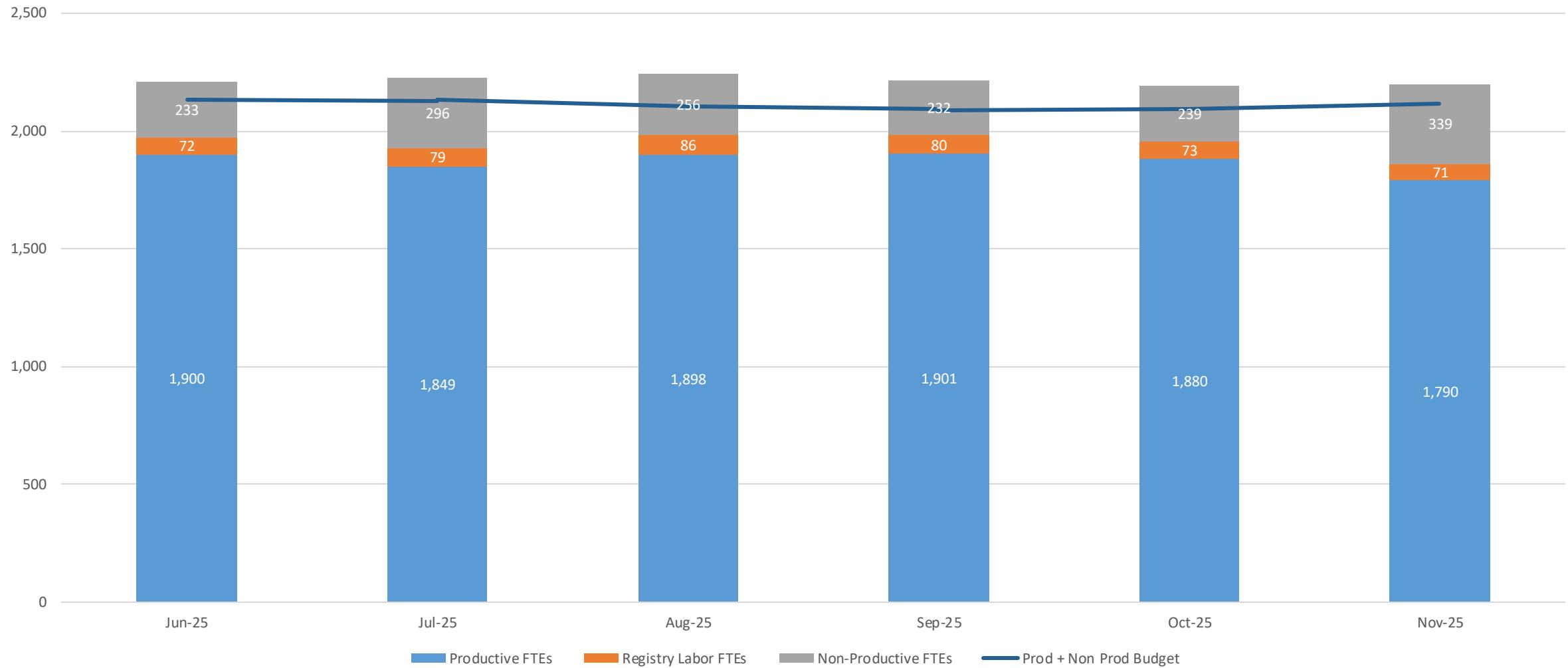
Clinic Visits

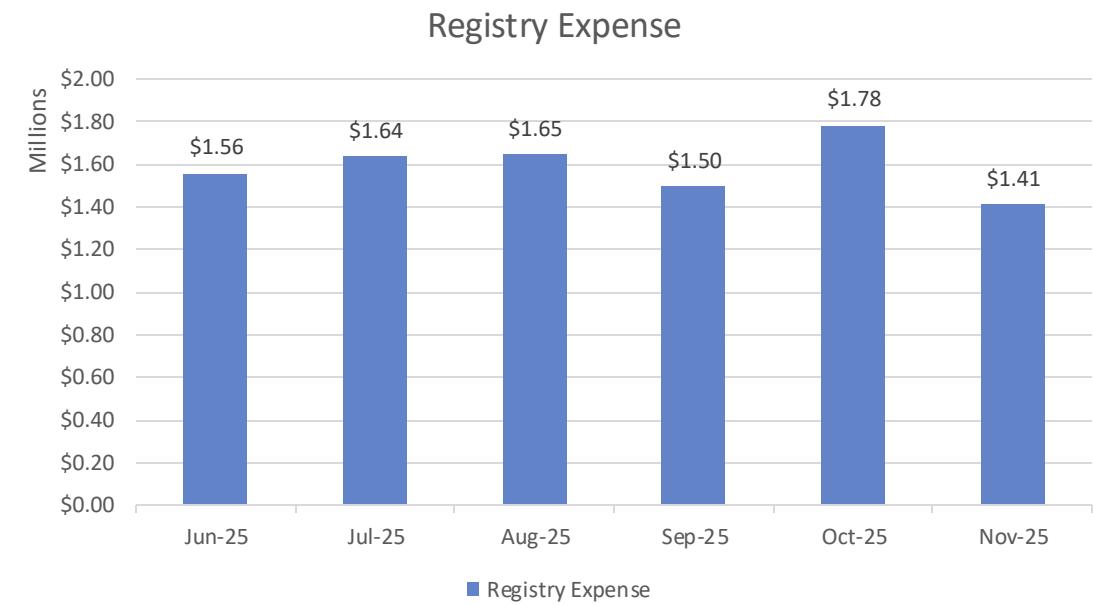
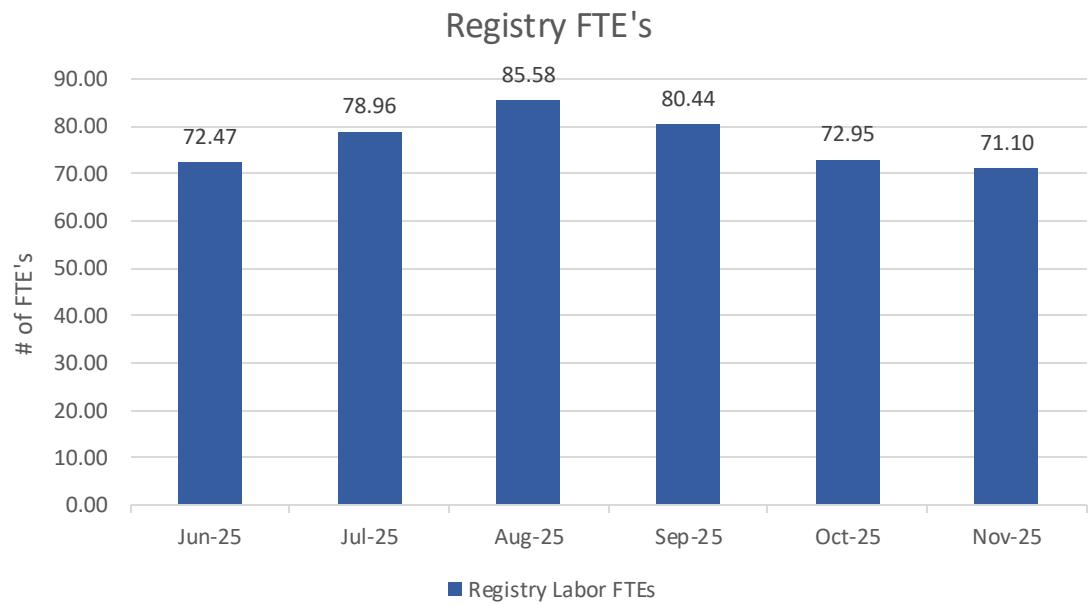


Labor Metrics

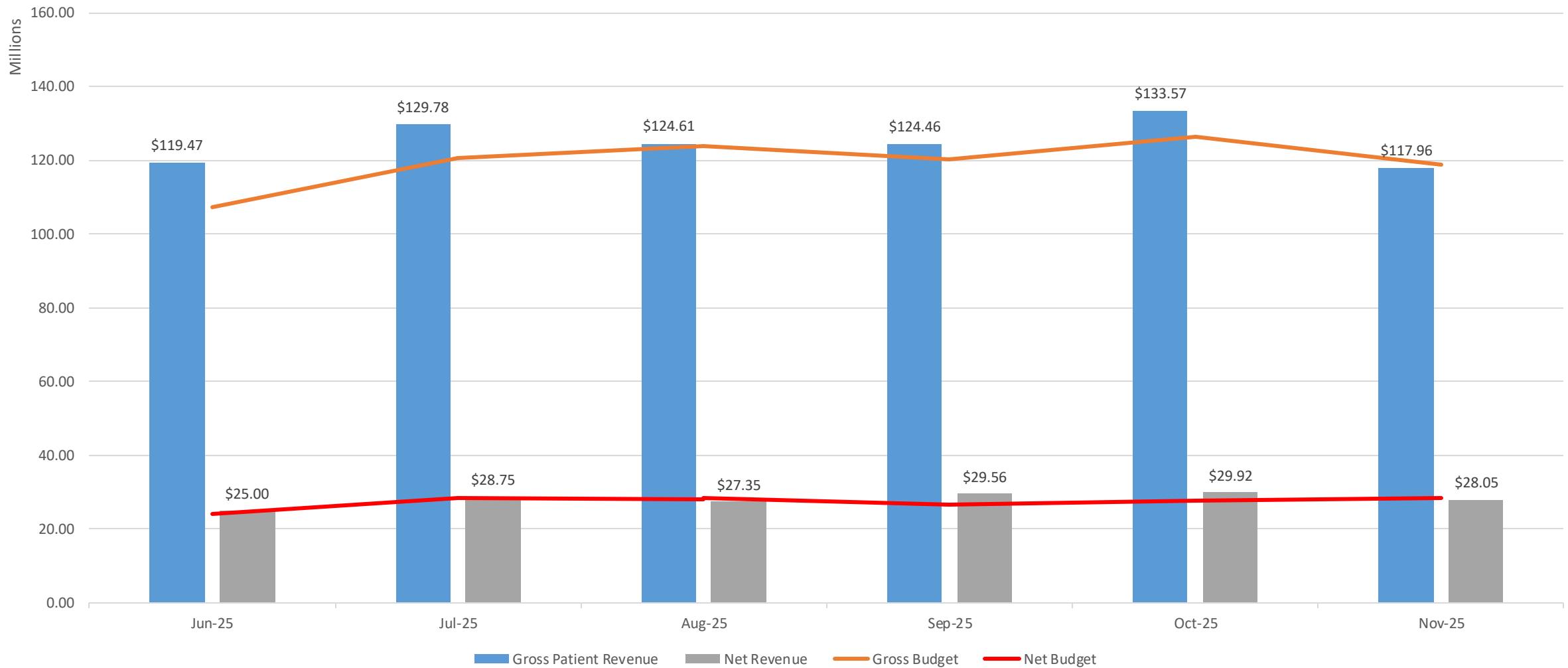


Productivity

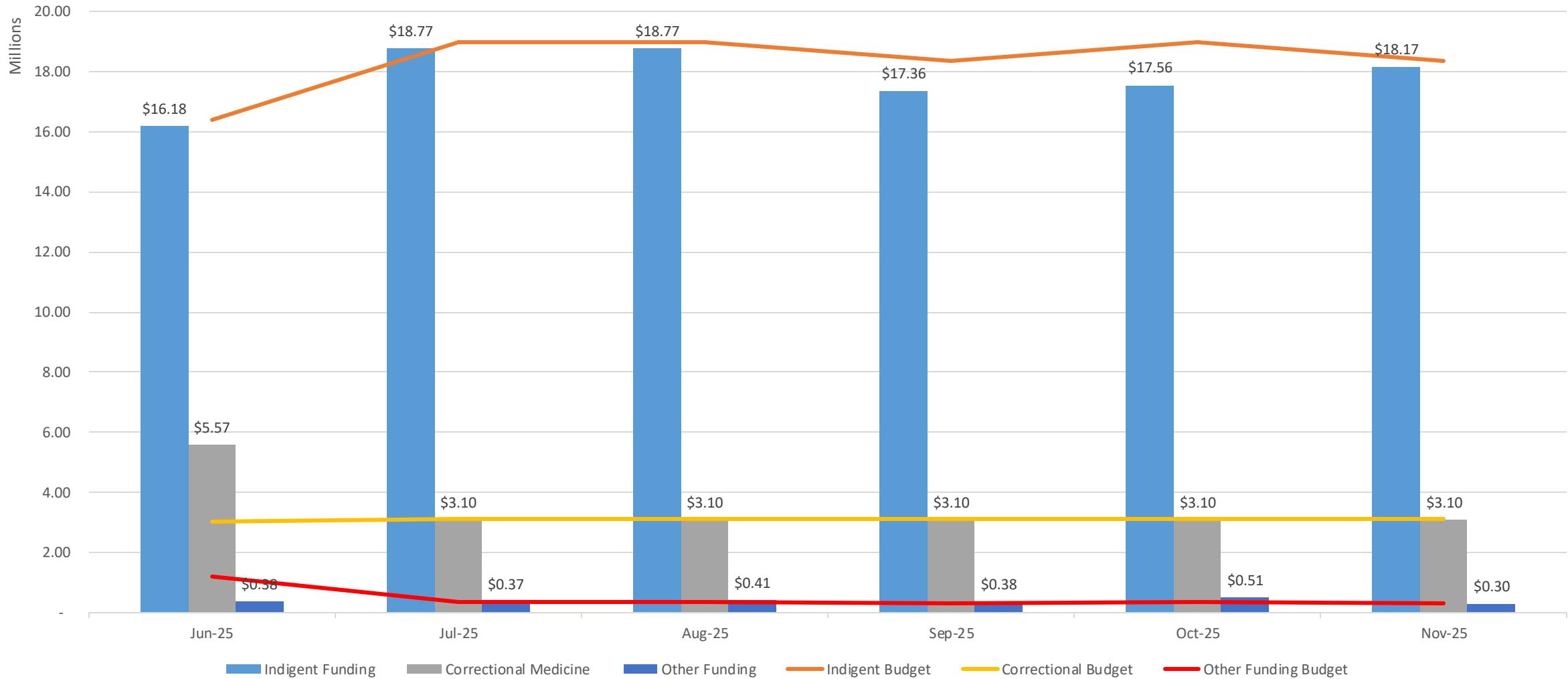




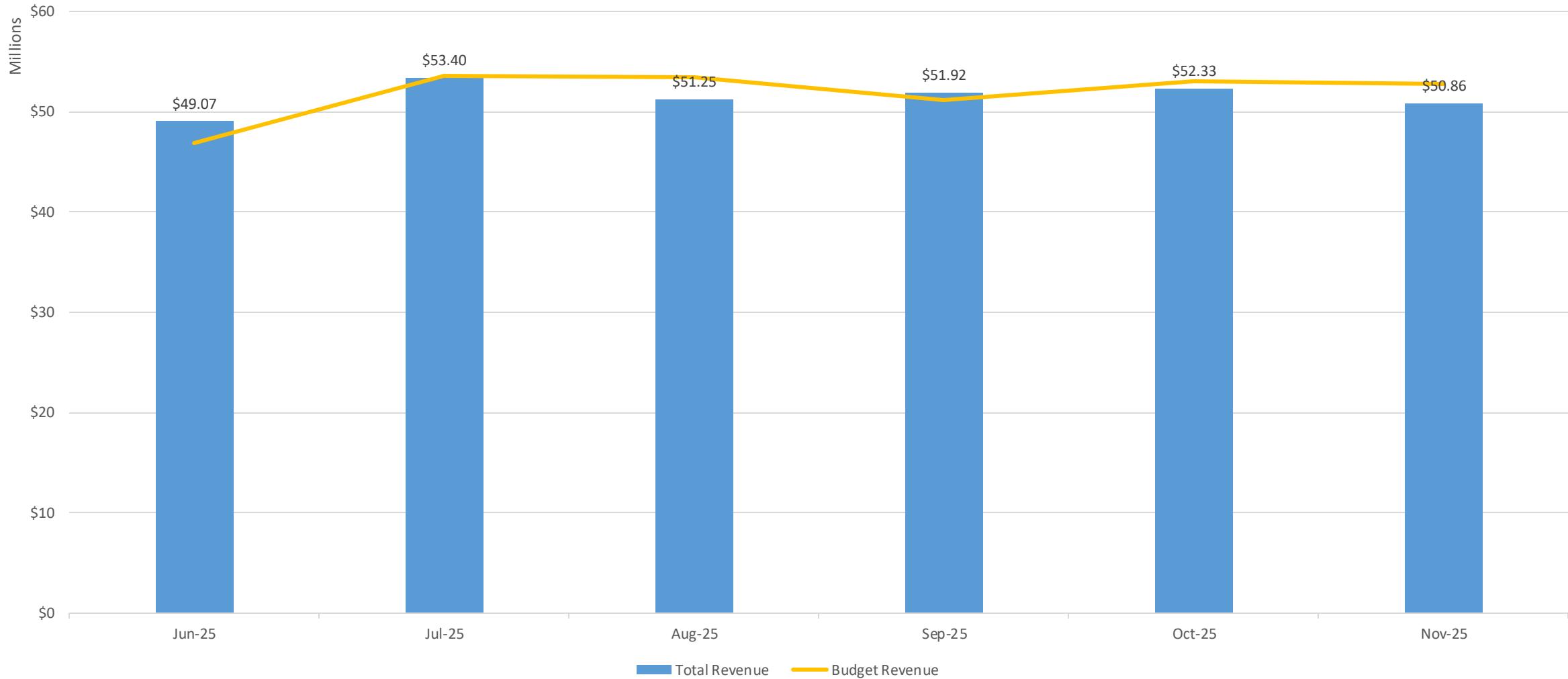
Patient Revenue



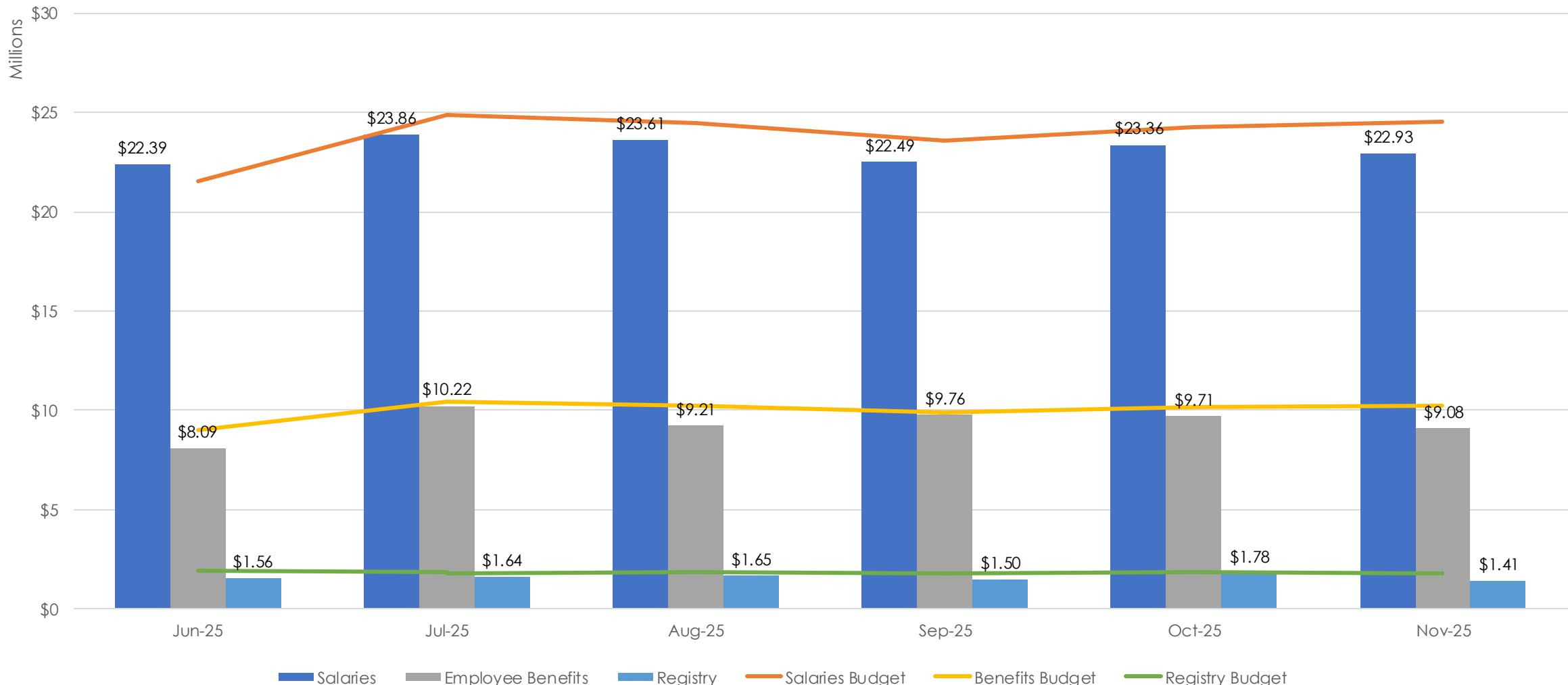
Indigent & Correctional Revenue



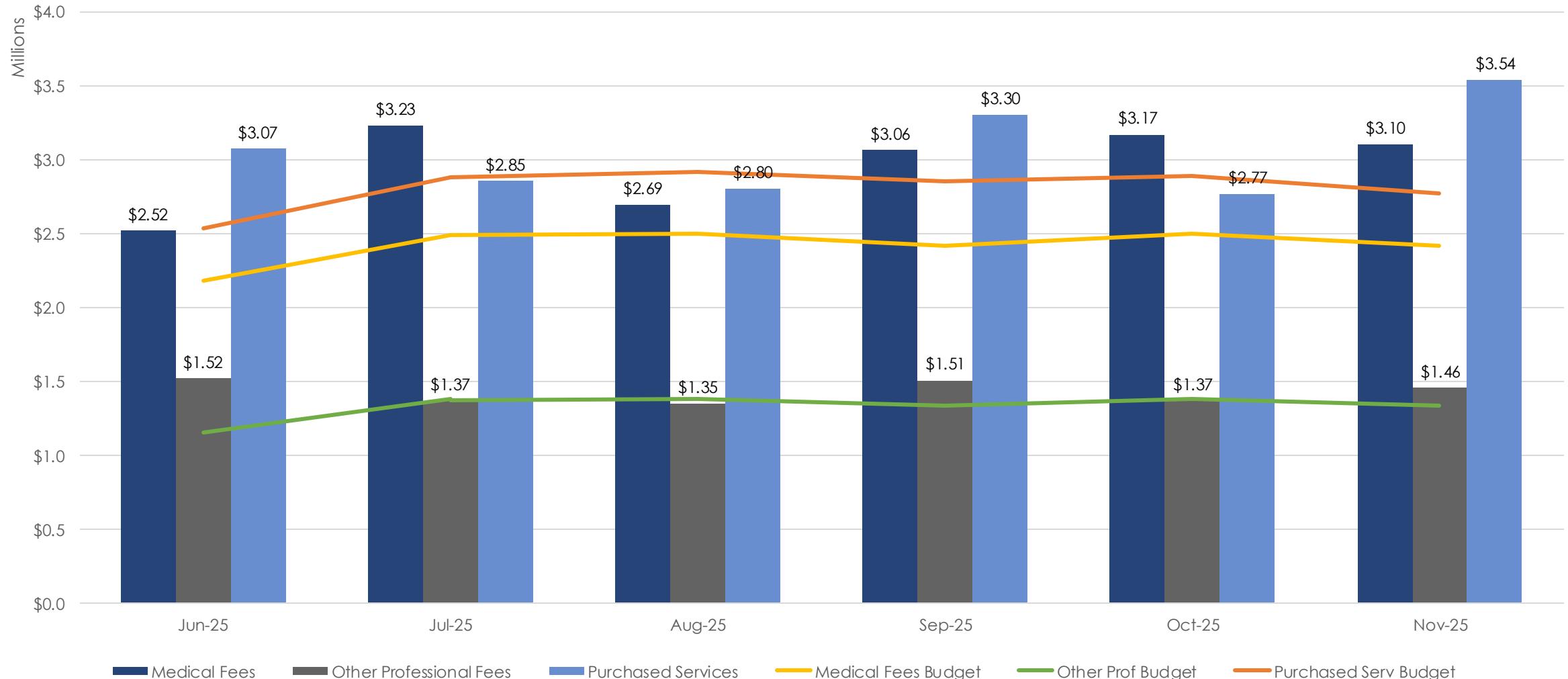
Total Revenue



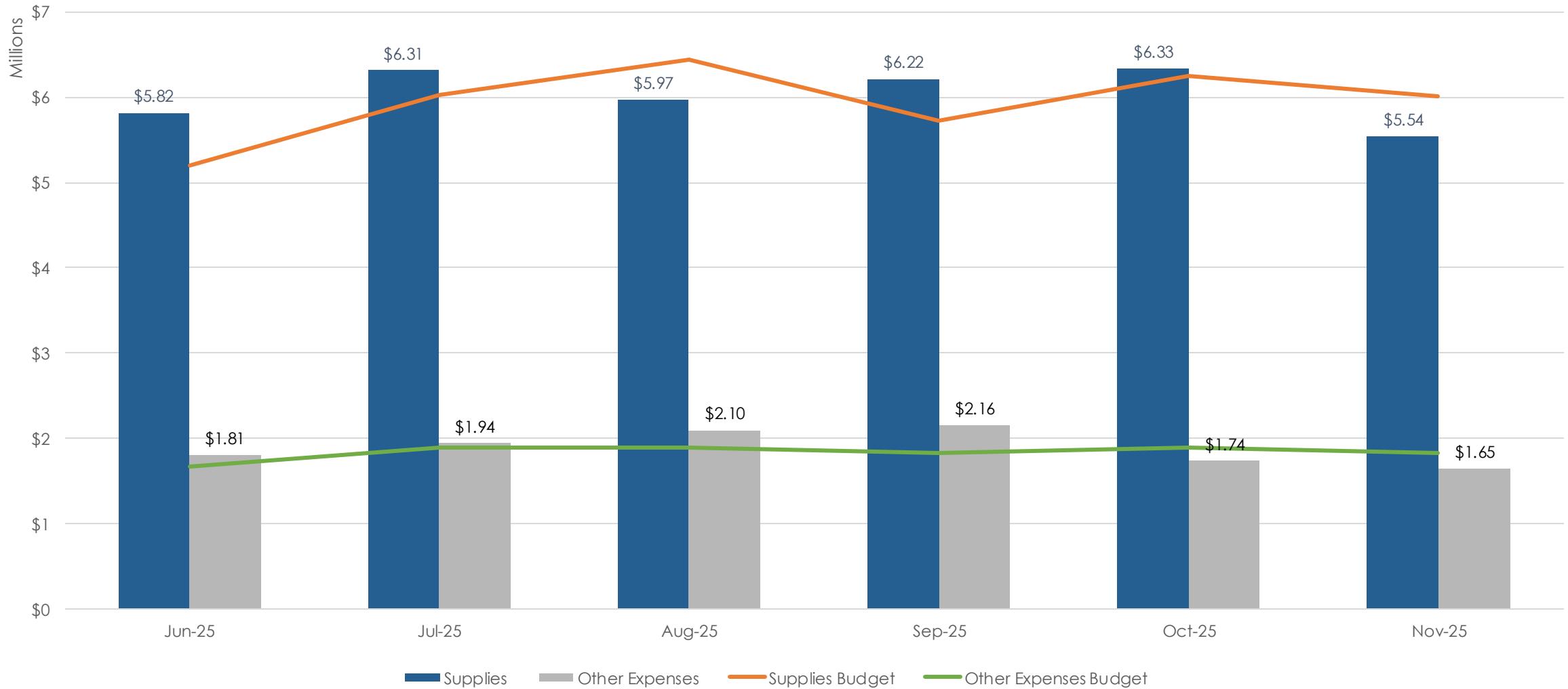
Expenses



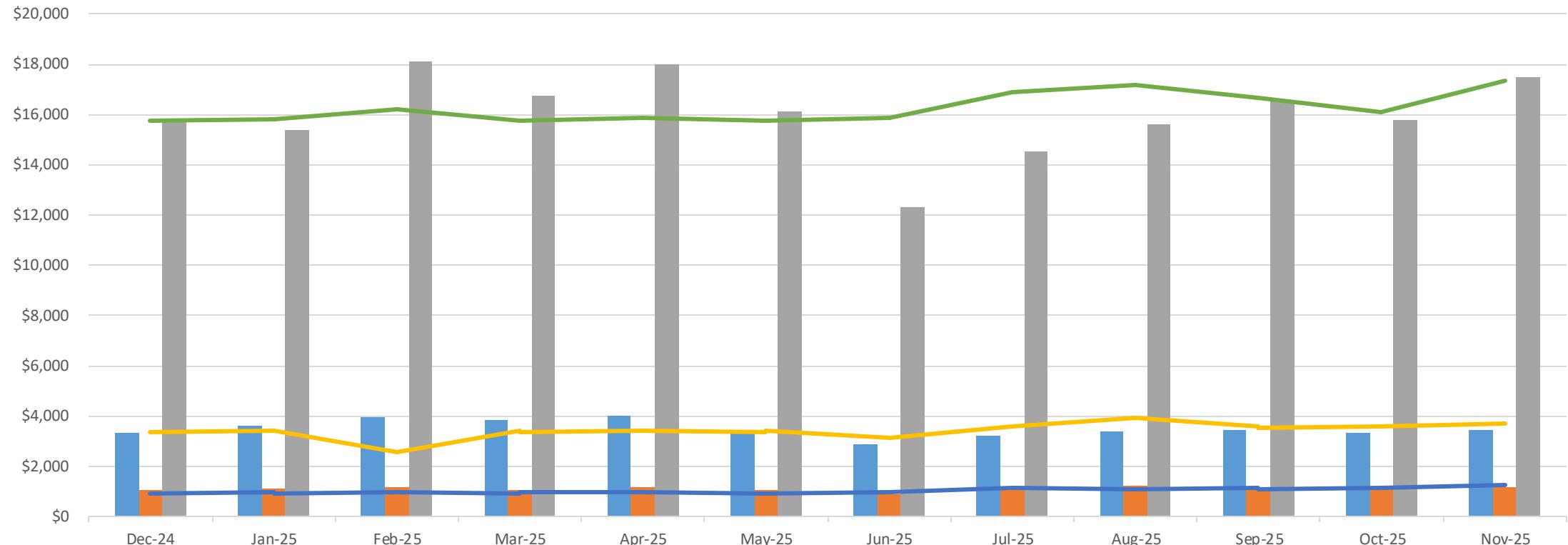
Expenses



Expenses

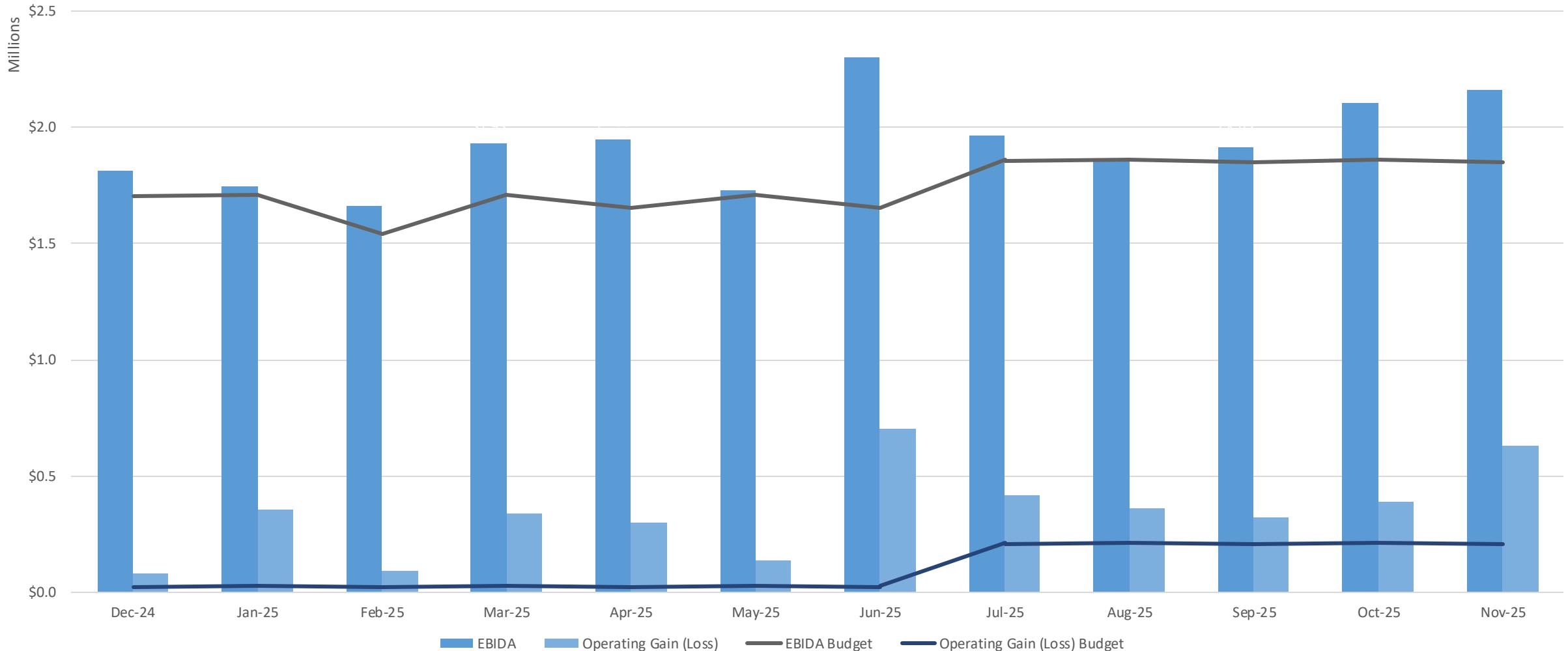


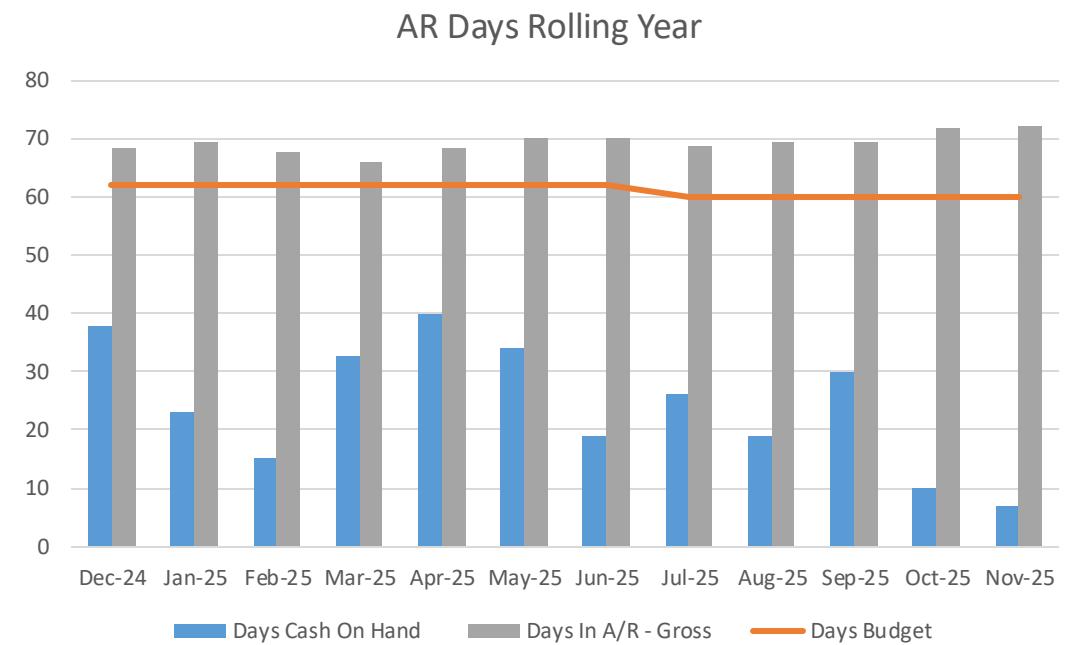
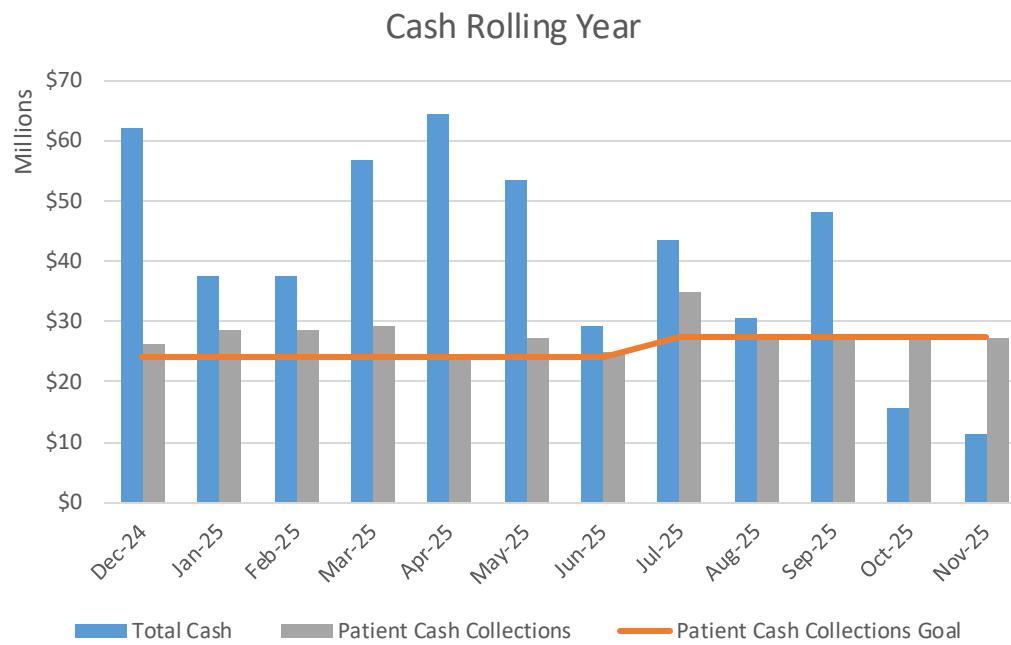
Operating Metrics



	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25
Supply Expense per AA	\$3,339	\$3,629	\$3,933	\$3,835	\$4,028	\$3,426	\$2,868	\$3,191	\$3,412	\$3,471	\$3,338	\$3,458
Pharm Cost per AA	\$1,070	\$1,125	\$1,161	\$1,070	\$1,142	\$1,051	\$883	\$1,192	\$1,199	\$1,118	\$1,140	\$1,194
Net Revenue Per AA	\$15,768	\$15,411	\$18,087	\$16,764	\$18,019	\$16,125	\$12,325	\$14,532	\$15,633	\$16,506	\$15,778	\$17,508
Budget Supp/AA	\$3,401	\$3,407	\$2,546	\$3,410	\$3,413	\$3,408	\$3,143	\$3,583	\$3,909	\$3,567	\$3,604	\$3,686
Budget Pharm/AA	\$962	\$964	\$966	\$965	\$965	\$930	\$965	\$1,160	\$1,098	\$1,142	\$1,162	\$1,228
Budget Net Rev/AA	\$15,748	\$15,811	\$16,229	\$15,781	\$15,841	\$15,753	\$15,862	\$16,892	\$17,181	\$16,643	\$16,073	\$17,329

EBIDA Rolling Year





KERN MEDICAL
3-Month Trend Analysis: Revenues & Expenses
November 30, 2025

	SEPTEMBER	OCTOBER	NOVEMBER	BUDGET	VARIANCE	PY
				NOVEMBER	POS (NEG)	NOVEMBER
Gross Patient Revenue	\$ 124,462,106	\$ 133,573,836	\$ 117,957,124	\$ 119,007,948	(0.9%)	\$ 109,440,063
Contractual Deductions	(94,898,573)	(103,649,026)	(89,911,537)	(90,713,830)	(1%)	(84,472,508)
Net Revenue	29,563,534	29,924,811	28,045,587	28,294,118	(1%)	24,967,555
Indigent Funding	17,355,942	17,556,719	18,165,416	18,361,796	(1%)	16,180,634
Correctional Medicine	3,097,713	3,097,714	3,097,714	3,095,522	0.1%	3,130,417
County Contribution	285,211	285,211	285,211	285,211	(0%)	285,211
Incentive Funding	93,941	227,651	18,320	70,043	(74%)	122,868
Net Patient Revenue	50,396,341	51,092,105	49,612,248	50,106,690	(1%)	44,686,684
Other Operating Revenue	1,496,682	1,214,107	1,236,097	2,657,654	(53%)	4,076,974
Other Non-Operating Revenue	24,766	25,042	16,501	11,730	41%	11,636
Total Revenues	51,917,788	52,331,253	50,864,846	52,776,073	(4%)	48,775,294
Expenses						
Salaries	22,494,669	23,357,235	22,926,500	24,526,974	(7%)	21,925,800
Employee Benefits	9,759,894	9,705,486	9,077,232	10,257,181	(12%)	9,028,772
Registry	1,495,347	1,784,612	1,412,551	1,767,809	(20%)	1,862,751
Medical Fees	3,063,042	3,168,861	3,101,977	2,415,389	28%	2,390,988
Other Professional Fees	1,508,403	1,369,689	1,456,563	1,337,169	9%	1,345,411
Supplies	6,216,285	6,331,649	5,538,741	6,017,826	(8%)	5,607,705
Purchased Services	3,302,993	2,767,273	3,539,365	2,773,535	28%	2,891,077
Other Expenses	2,160,560	1,739,158	1,650,679	1,829,119	(10%)	1,800,582
Operating Expenses	50,001,194	50,223,963	48,703,608	50,925,002	(4%)	46,853,086
Earnings Before Interest, Depreciation, and Amortization (EBIDA)	\$ 1,916,595	\$ 2,107,290	\$ 2,161,238	\$ 1,851,072	16.8%	\$ 1,922,208
EBIDA Margin	4%	4%	4%	4%	21%	4%
Interest	302,667	259,455	288,247	335,744	(14%)	387,618
Depreciation	695,832	790,148	595,099	657,304	(9%)	720,181
Amortization	595,855	670,510	646,295	652,001	(1%)	591,194
Total Expenses	51,595,548	51,944,076	50,233,249	52,570,051	(4%)	48,552,079
Operating Gain (Loss)	\$ 322,240	\$ 387,177	\$ 631,597	\$ 206,023	207%	\$ 223,215
Operating Margin	0.62%	0.74%	1.24%	0.39%	218.1%	0.5%

KERN MEDICAL
Year to Date Analysis: Revenues & Expenses
November 30, 2025

	ACTUAL	BUDGET	VARIANCE		PY	PY VARIANCE
	FYTD	FYTD	POS (NEG)	FYTD	POS (NEG)	
Gross Patient Revenue	\$ 630,385,331	\$ 610,767,376	3%	\$ 578,544,003	9%	
Contractual Deductions	(486,747,420)	(471,173,881)	3%	(454,921,431)	7%	
Net Revenue	143,637,911	139,593,496	3%	123,622,572	16%	
Indigent Funding	90,619,936	93,645,161	(3%)	91,899,776	(1%)	
Correctional Medicine	15,488,567	15,477,611	0%	15,488,568	(0%)	
County Contribution	1,426,055	1,426,055	(0%)	1,426,055	0%	
Incentive Funding	549,120	357,219	54%	325,199	69%	
Net Patient Revenue	251,721,589	250,499,541	0%	232,762,169	8%	
Other Operating Revenue	7,925,200	13,554,033	(42%)	13,712,162	(42.20%)	
Other Non-Operating Revenue	118,253	59,804	98%	62,345	90%	
Total Revenues	259,765,042	264,113,378	(2%)	246,536,676	5%	
Expenses						
Salaries	116,257,915	121,686,798	(4%)	108,858,434	7%	
Employee Benefits	47,974,091	50,889,419	(6%)	46,293,301	4%	
Registry	7,977,699	9,015,855	(12%)	10,092,927	(21%)	
Medical Fees	15,255,081	12,314,751	24%	11,641,482	31%	
Other Professional Fees	7,058,648	6,817,828	4%	7,158,514	(1.4%)	
Supplies	30,370,302	30,459,090	(0%)	27,807,802	9%	
Purchased Services	15,264,812	14,314,322	7%	14,903,089	2%	
Other Expenses	9,590,222	9,328,508	3%	9,524,339	1%	
Operating Expenses	249,748,770	254,826,570	(2%)	236,279,889	6%	
Earnings Before Interest, Depreciation, and Amortization (EBIDA)	\$ 10,016,272	\$ 9,286,808	8%	\$ 10,256,787	(2.3%)	
EBIDA Margin	4%	4%	10%	4%	(7%)	
Interest	1,346,478	1,690,041	(20%)	1,789,909	(25%)	
Depreciation	3,449,407	3,286,518	5%	3,530,685	(2%)	
Amortization	3,104,372	3,260,007	(5%)	3,135,507	(1%)	
Total Expenses	257,649,027	263,063,137	(2%)	244,735,990	5%	
Operating Gain (Loss)	\$ 2,116,015	\$ 1,050,241	101%	\$ 1,800,686	18%	
Operating Margin	0.8%	0.4%	104.9%	0.7%	12%	

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**KERN MEDICAL
BALANCE SHEET**

	NOVEMBER 2025	NOVEMBER 2024
ASSETS:		
<i>Total Cash</i>	\$ 11,394,798	\$ 32,199,187
Patient Receivables Subtotal	321,150,214	268,598,329
Contractual Subtotal	(279,597,239)	(229,625,250)
<i>Net Patient Receivable</i>	41,552,975	38,973,080
Total Indigent Receivable	277,434,769	267,931,347
Total Other Receivable	19,517,779	21,159,403
Total Prepaid Expenses	6,263,159	6,401,279
Total Inventory	5,022,095	4,740,634
<i>Total Current Assets</i>	361,185,574	371,404,930
Deferred Outflows of Resources	124,532,718	112,536,013
Total Land, Equipment, Buildings and Intangibles	276,712,007	269,977,489
Total Construction in Progress	17,363,307	11,208,759
<i>Total Property, Plant & Equipment</i>	294,075,315	281,186,249
Total Accumulated Depr & Amortization	(188,051,037)	(174,663,050)
<i>Net Property, Plant, and Equipment</i>	106,024,278	106,523,199
<i>Total Long Term Assets</i>	124,532,718	112,536,013
<i>Total Assets</i>	\$ 591,742,570	\$ 590,464,142

**KERN MEDICAL
BALANCE SHEET**

	NOVEMBER 2025	NOVEMBER 2024
LIABILITIES & EQUITY:		
Total Accounts Payable	\$ 10,356,025	\$ 6,917,331
Total Accrued Compensation	33,667,759	27,113,902
Total Due Government Agencies	(455,292)	4,383,591
Total Other Accrued Liabilities	44,679,629	56,632,994
 <i>Total Current Liabilities</i>	 88,248,123	 95,047,818
Unfunded Pension Liability	344,447,058	345,399,109
Other Long-Term Liabilities	80,577,243	80,539,301
 <i>Total Long-Term Liabilities</i>	 425,024,301	 425,938,410
 <i>Total Liabilities</i>	 513,272,424	 520,986,228
 <i>Total Net Position</i>	 78,470,146	 69,477,914
 <i>Total Liabilities and Net Position</i>	 \$ 591,742,570	 \$ 590,464,142

**KERN MEDICAL
STATEMENT OF CASH FLOWS**

	Fiscal Year-to-Date November 2025	Fiscal Year-End June 2025	Fiscal Year-to-Date November 2024	Fiscal Year-End June 2024
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash received for patient/current services	\$ 142,582,036	\$ 314,552,945	\$ 132,523,383	\$ 293,523,533
Cash received for other operations	73,757,267	260,727,035	67,621,164	233,602,712
Cash paid for salaries and benefits	(158,626,384)	(377,869,782)	(150,237,976)	(339,411,493)
Cash paid for services and supplies	<u>(71,124,462)</u>	<u>(202,668,841)</u>	<u>(84,107,221)</u>	<u>(186,981,598)</u>
Net cash (used in) provided by operating activities	<u>(13,411,544)</u>	<u>(5,258,643)</u>	<u>(34,200,650)</u>	<u>733,154</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Cash (provided to) received from various County funds	-	-	-	-
Interest paid - pension obligation bond	-	256,677	-	420,331
Principal paid - pension obligation bond	-	(1,058,183)	-	(1,062,281)
Interest paid - line of credit	-	-	-	-
Line of credit payment	<u>-</u>	<u>-</u>	<u>20,000,000</u>	<u>-</u>
Net cash provided by (used in) noncapital financing activities	<u>-</u>	<u>(801,506)</u>	<u>20,000,000</u>	<u>(641,950)</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Acquisition or construction of capital assets	(4,733,066)	(11,508,871)	(3,327,384)	(18,896,864)
Payments on right-of-usage lease liability	749,588	(2,850,043)	(1,246,892)	3,896,089
Interest paid - right-of-usage lease liability	2,844	(7,976)	(3,744)	31,211
Payments on SBITA liability	(325,069)	(762,463)	(314,688)	(752,150)
Interest paid - SBITA	<u>(231)</u>	<u>(580)</u>	<u>(262)</u>	<u>2,013</u>
Net cash used by capital and related financing activities	<u>(4,305,935)</u>	<u>(15,129,933)</u>	<u>(4,892,970)</u>	<u>(15,719,700)</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest on bank deposits and investments	-	-	-	-
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	<u>(17,717,479)</u>	<u>(21,190,081)</u>	<u>(19,093,620)</u>	<u>(15,628,497)</u>
CASH AND CASH EQUIVALENTS, beginning of year	<u>29,112,277</u>	<u>50,302,358</u>	<u>51,292,807</u>	<u>66,921,303</u>
CASH AND CASH EQUIVALENTS, year-to-date	<u>\$ 11,394,798</u>	<u>\$ 29,112,277</u>	<u>\$ 32,199,187</u>	<u>\$ 51,292,807</u>